



Wound Care Workforce Framework

Working in partnership with



The AHSN Network

Foreword

Baroness Watkins of Tavistock Non-Executive Director, NHSE Board Chair, National Wound Care Strategy Programme Board, 2018 - 2021



There are estimated to be 3.8 million people living with a wound¹, many experiencing long-term pain, discomfort and poor quality of life related to their wound. Too often, inadequate care means that people with wounds suffer for longer than is necessary. Evidence points to marked unwarranted variation in UK wound care services, underuse of evidence-based practices and overuse of ineffective practices².

For those caring for people with wounds, poor healing rates increase the demand on scarce resources. The annual NHS cost of wound management is estimated to be £8.3 billion and includes 54.4 million district/community nurse visits, 53.6 million healthcare assistant visits and 28.1 million practice nurse visits².

Improving wound care offers major opportunities to improve the quality of chronic wound care through innovative solutions that will improve wound healing, improve patient experience and quality of life, prevent harm, increase productivity of staff and produce financial savings in line with the requirements of the recent NHS Long Term Plan.

Good wound care rests on addressing the interdependencies between the different health and care professionals caring for people with wounds. Although wound care is often perceived as primarily a nursing issue, non-healing or skin breakdown is usually due to underlying co-morbidities. All members of the team caring for people with wounds need to be able to recognise their role in wound management, know how to take appropriate action and how to support patients in their wound care.

This framework sets a standard for all levels of the multi-professional workforce involved in wound care, whether as a gatekeeper to more specialised service, as an expert clinician working within such services or as someone providing initial or ongoing wound care. It supports practitioners in developing and providing evidence of their knowledge and skills, enabling the highest standards of practice as well as providing a structure for career and role development within wound care.

Thank you to all those contributed to the development of this framework.

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Statements of support



"Chronic wounds are a significant burden and can impact greatly on a person's quality of life. The number of people in England with a chronic wound is increasing year on year so it is crucial that every health and care practitioner has the knowledge and skills to provide these people with the right care, wherever they are. We must develop wound care expertise across the entire health and care workforce, building knowledge and skills in line with individuals' scope of practice.

Health Education England is proud to be part of the development of the National Wound Care Core Capabilities Framework for England, the first multi-professional framework of its kind. It sets out the knowledge and skills needed across the workforce to deliver wound care safely, to improve healing rates and to impact positively on the experience of people with a wound."

Professor Mark Radford, CBE, PhD, RN

National Director - Intensive Support & Deputy Chief Nursing Officer of England



"The Royal College of Nursing welcomes this important work. This skills framework is an opportunity to clarify roles and responsibilities in what can be a complex clinical situation. The human and financial cost of poor wound care is significant and can have long lasting consequences. This framework, by defining the skills and knowledge required by members of the wider Multi-Disciplinary Team (MDT), will help drive up standards of wound care in all settings."

The Royal College of Nursing is proud to support this comprehensive framework and acknowledges the benefits for not only nurses but the wider MDT.

Jude Diggins

Interim Director of Nursing, Policy and Public Affairs, Royal College of Nursing





"The impact on quality of life for people living with a wound can be huge. At a population level, the number of people living with a wound continues to increase and the expertise of the nurse in supporting healing has never been more vital. District Nurses and their teams in community healthcare are at the forefront in delivering complex care in the home and wound care is a significant part of their work, requiring a range of expert, specialist skills. The National Wound Care Core Capabilities Framework for England is therefore to be welcomed for its clear and comprehensive synthesis of the key elements involved in evidence-based, high quality wound care. Embedded into community health services, it has the potential to drive improvements in the way that wounds are managed and treated, promoting healing and transforming quality of life."

Dr Crystal Oldman CBE

Chief Executive, The Queen's Nursing Institute

From a clinician and a carer

"Since looking after my mum who has required input with wound care, it has opened my eyes to the variability in wound care and this document can only help with improving the quality and consistency in wound care so I'm proud to have been part of that".



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Please cite as:

National Wound Care Strategy Programme (2023) Wound Care Workforce Framework.



Glossary

Within this framework, these terms have the following meanings:

Advanced clinical practice

A level of practice delivered by experienced, registered health and care practitioners and characterised by a high degree of autonomy and complex decision making. Advanced clinical practice is underpinned by a master's level award or equivalent that encompasses the four pillars of clinical practice, leadership and management, education and research, with demonstration of core capabilities and area specific clinical competence (Health Education England 2017³). Advanced practitioners have developed advanced skills and knowledge to allow them to take on expanded roles and scope of practice.

Capabilities and Competences

The terms 'capabilities' and 'competences' are both widely used in educational and workforce development literature.

The Oxford English Dictionary definitions for both terms include 'the ability to do something'.

Due to the similarity of these terms, they have often been used interchangeably, with little clear distinction between the two. Both require knowledge, skills and behaviours.

However, in recent years, there has been a move towards making a distinction which can be summarised as follows:

Capabilities are the attributes (skills, knowledge and behaviours) which individuals bring to the workplace. This includes the ability to be competent and beyond this, to manage change, be flexible, deal with situations which may be unpredictable and continue to improve performance.

Competences are standards of performance, focused on the outputs of work and observable performance. Competences include the ability to transfer and apply skills and knowledge to a range of situations/contexts but they usually tend to describe practice in stable environments with familiar problems. To be competent is to consistently perform to the standards required in the workplace.

There is inevitably a great deal of overlap between Capabilities and Competences. Both Capabilities and Competences:

- are about 'what people can do',
- describe knowledge, skills and behaviours,
- can be the outcome of education, training or experience.

However, for the purposes of this framework we are using the term 'Capabilities' as this describes the potential to be competent, and beyond this, to work effectively in situations which may require flexibility and creativity in order to produce an outcome.



The capabilities in this framework have been designed to support education and development and they are not intended to form a summative list of competences against which the performance of an individual is assessed.

Communication

This covers all methods of communication (written, visual, verbal, non-verbal).

Health and care practitioner

An individual who is delivering care to a person with a wound. It may well be that the term 'practitioner' does not appear in their job or role title, but the 'practitioner' will have had education or training in relation to wound care and will be delivering wound care within their scope of practice. A 'practitioner' in this context is a person actively engaged in the health or care professions or is a part of a professional group/team; they may work in any health or care setting such as a residential care home, GP practice, an NHS Trust, Primary care etc.

Equality and Health Inequalities Statement

Promoting equality, equity and addressing health inequalities are at the heart of our values.

Throughout the development of the policies and processes cited in this document, we have:

Given due regard to the need to eliminate discrimination, harassment and victimisation, to advance equality of opportunity, and to foster good relations between people who share a relevant protected characteristic (as cited under the Equality Act 2010) and those who do not share it; and

Given regard to the need to reduce inequalities between individuals in access to, and outcomes from, healthcare services and to ensure services are provided in an integrated way where this might reduce health inequalities.



Introduction

This framework was commissioned by the National Wound Care Strategy Programme.

The National Wound Care Strategy Programme was established to enable care that is organised and research-informed, to achieve improved healing rates, better experience of care, greater cost-effectiveness and prevent incidence and recurrence. Education forms a major part of this national programme with one of the aims to develop core capabilities for health and care practitioners, that will both improve care and promote supported self-management.

Wound care in England is thought to cost approximately £8.3 billion per annum². There is marked unwarranted variation in treatment of wounds, with underuse of evidence-based practice and overuse of ineffective interventions. Non-healing or delayed healing of wounds is a major factor in care costs and many of these wounds could be prevented or healed more quickly.

People with wounds are cared for across health and care settings and services. There is currently variation in wound care related knowledge and skill across the health and care workforce, with pockets of expertise found in specialist and community services. To ensure that someone with a wound receives the care they need, it is necessary for all health and care practitioners to have wound care related knowledge and skill. To enable this, it is necessary to define the knowledge and skills needed by the multi-professional workforce at all levels.

Alongside the standards set by professional bodies for those entering the registered professions, there are many useful documents which have been developed to inform wound care practice. Many of these are for single professions, for single types of wounds and/or for specific levels of practice.

This framework is designed to be a single, consistent, and comprehensive framework for use in England, developed by and for a multi-professional audience, only a few of whom usually work within a designated and defined Wound Care Service. It has been designed to complement existing documents (such as the Multi-Professional Advanced Capabilities Framework for Lower Limb Viability 2021⁴) rather than to replace them. Relevant wound care specific frameworks and other relevant materials have been referenced throughout this framework.

Development of the original framework was guided by an expert steering group chaired by Dame Christine Beasley. Project management and support for the development was provided by Health Education England and Skills for Health.

This update leaves the original capabilities framework unchanged but additional material has been contributed by members of the NWCSP working in partnership with NHSE Workforce Training and Education (Skills for Health) and the NWCSP Education Advisory Group.



Structure of the Framework

The framework consists of two components:

- The Core Capabilities Framework.
- The Career Framework.

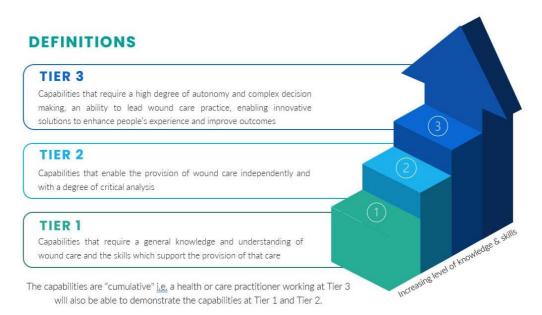
Component 1: The Core Capabilities Framework – an overview

The Wound Care Knowledge and Skills Core Capabilities Framework for England contains the core **capabilities** (see Glossary) which identify and describe the skills, knowledge and behaviours required to deliver high quality, personalised wound care for adults, children and young people.

The core capabilities are described in three tiers and a practitioner working in a health or care setting may move between these tiers depending on their role, setting or circumstances.

- Tier 1: Capabilities that require a general knowledge and understanding of wound care and the skills which support the provision of that care.
- Tier 2: Capabilities that enable the provision of wound care independently and with a degree of critical analysis.
- Tier 3: Capabilities that require a high degree of autonomy and complex decision making, an ability to lead wound care practice, enabling innovative solutions to enhance people's experience and improve outcomes.

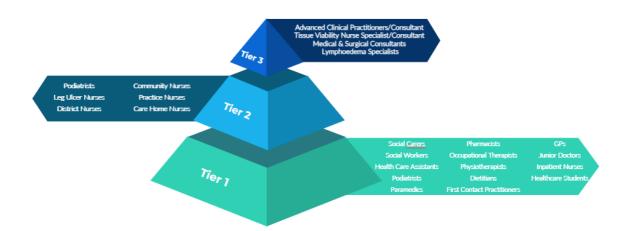
The capabilities are "cumulative"; therefore, a health or care practitioner working at Tier 3 will be able to demonstrate the capabilities at Tier 1 and Tier 2 as well as those at Tier 3. Please refer to the Glossary on page 11 of this document for a definition of "capabilities".



It is important to note that the Tiers do not relate to specific roles or pay grades. For example, it is possible that a consultant level doctor who has little involvement in wound care may only require knowledge and skill as defined in Tier 1. However, a healthcare support worker in a residential care



setting with people at high risk of pressure damage or co-morbidities that increase the risk of delayed healing may require some of the more in-depth knowledge and skills as defined in Tier 2.



The framework has been designed to cover all health and social care settings. It is up to the practitioner and their employer to determine which tier of knowledge and skills is needed for a particular role. (This may need to be reflected in the job description).

Individual practitioners may not necessarily be able to demonstrate all capabilities at any given Tier; their role and its scope may require them to develop some capabilities at Tier 1 and some at Tier 2 for example. However, services that deliver wound care within a given area/locality should be organised in such a way that the full range of capabilities at all three Tiers can be demonstrated by the workforce as a whole. This framework does not replace local arrangements for service provision, for example with respect to referral pathways and the composition of multi-disciplinary teams.

Competence

This framework identifies the knowledge and skills needed to achieve capability and these are listed under each Domain in the **Education Recommendations** sections.

The responsibility for achieving and maintaining **competence** (see Glossary) in wound-care related skills rests with both the individual clinician and the employing organisation. Organisations should ensure that members of their workforce who provide wound care not only have the required relevant knowledge but are competent in the relevant practical skills to deliver safe and effective care.

The decision as to whether a provider organisation wishes to assess the competency of its clinical workforce should be made at local level and use local documentation to allow for local preferences. People undertaking these skills need sufficient opportunities to practice these skills to maintain competence.

It is up to the practitioner and their employer to determine which tier of knowledge and skills is needed within a specific role and this may need to be reflected in the job description.



Component 2: The Career Framework – an overview

To date, there has been little guidance for those who wish to develop a clinical career that specialises in wound care. This career framework seeks to fill this gap. It is likely to be most relevant to nurses but may be useful to other health and care professionals, alongside other career pathway frameworks such as:

- The Podiatry Career Framework 2021^{5.} <u>https://rcpod.org.uk/api/documentlibrary/download?documentId=617</u>
- NIHR Clinical Academic Career Framework^{6.}
 https://www.hee.nhs.uk/sites/default/files/documents/HEE_Clinical_Academic_Career_s_Framework.pdf

The framework is adapted from the Primary Care and General Practice Nursing Career and Core Capabilities Framework⁷, which is based on the Career Framework for Health which is a mechanism for describing jobs in terms of the level at which the job is required to function.

The wound care career framework identifies six career levels for practitioners:

- Support Work Level Practice.
- Associate Level/Assistant Practitioner Level Practice.
- Foundation Level Practice.
- Enhanced Level Practice.
- Advanced Level Practice.
- Consultant Level Practice.

The wound care career framework can help support the sustainability and growth of the workforce, as well as providing a career structure for staff seeking to specialise in wound care.

The wound care career framework shows how it can be possible to progress within each level of wound care practice. However, the framework is not suggesting there are six roles/jobs within wound care practice. Individuals may have many more 'job-steps' in their overall career and employers are not limited to the number/types of roles they wish to have in their services.

The wound care career framework provides a useful insight into what characteristics are required to work at each career framework level and gives examples of the knowledge and skill required as well as 'how' an individual would need to behave and act to be working at each level.

In objectively articulating the career levels, the wound care career framework does not mandate the amount of renumeration, terms and conditions that maybe associated with roles/jobs.

Issues such as these must be dealt with locally by employers; however, to assist the sector the wound care career framework has made suggestions as to which types of jobs one could reasonably expect to see at each level of the wound care career framework. As the wound care career framework focuses on articulating **levels of practice** as opposed to defining roles/jobs, it is possible that certain roles/jobs **could** cut across more than one of the identified levels within the wound care career framework.



1.The Core Capabilities Framework

The framework is presented in five domains. Within the domains are a total of 12 capabilities. The capabilities are numbered for ease of reference - this does not indicate a prescribed pathway, process, or hierarchy. Each of the capabilities (skills, knowledge, and behaviours) within this framework are described for each of the three tiers.

Domain	Domain Title	Topic/Capabilities
A	Underpinning Principles	1. Underpinning principles.
В	Assessment, investigation, and diagnosis	2. Assessment and investigations.
С	Wound care	3. Diagnosis.
		4. Care planning.
		5. Wound care and investigations.
D	Personalised care and health promotion	 Referrals ad collaborative working.
		7. Communication.
		8. Personalised Care.
E	Leadership & management education and research	 Prevention, health promotion and improvement.
		10. Leadership & management.
		11. Education.
		12. Research, audit and quality
		improvement.

How to use this Framework

Service commissioners

The framework enables commissioners of services to specify minimum standards for employment in heath and care settings where wound care is provided; it sets out clear expectations about what staff need to do.

The capabilities support the development and planning of the workforce to meet local population need and support a common understanding and expectation of staff working in relevant settings.

Employers

The framework enables employers and managers to demonstrate that staff they employ/manage meet core capabilities or have developmental plans in place along with supervision to ensure patient safety and meet the needs of individuals.

This underpins and supports the need for continuing professional development of staff to ensure their practice is safe, effective, remains up-to-date and supports the process of quality assurance to ensure the safety and effectiveness of nursing roles.

It can be used as part of appraisal processes.

It can be used to review and recognise how capabilities are shared across teams.



Education and training providers

Although this framework is not a curriculum or a syllabus, education institutions can use the framework to inform the design of their curricula and the delivery of education, training, and development programmes, including identifying learning outcomes. This will ensure that their learning and development provision contributes to the full range of knowledge to support the capabilities required to make individuals safe and effective member of the workforce.

The framework will inform those who design and deliver training and development opportunities to focus on the key capabilities that learners need to achieve and maintain. This in turn will guide the content to be included and the use of appropriate learning and teaching strategies.

Use of this national framework also supports organisational and system wide effectiveness and efficiencies by encouraging the delivery of education and training that is focused on developing core capabilities and optimises opportunities for inter-professional learning; focussed on outcomes-based curricula which equips individuals with the attributes required to meet the needs of the population.

In so doing, it should help to increase consistency in knowledge and skills development, prevent unnecessary duplication in education and training delivery and strengthen skill mix and teamworking.

Managers and supervisors

The framework will assist clinical supervisors and others by providing a clear structure against which to assess.



Domain A. Underpinning principles

Introduction

The capabilities within this Domain underpin all other capabilities within this framework. They describe the underpinning knowledge, skills and behaviours applicable to health or care practitioners at each Tier. These underpinning capabilities should be read in conjunction with and applied to all other capabilities within the framework. These capabilities are fundamental and generic; they underpin all practice relating to the care and treatment of a person with a wound. Wound care should be integrated across health and social care services as well as into an individual's overall care requirements. The use of evidence-based practice, the evaluation of new models of wound care and dissemination of learning are of fundamental importance. The increased application of new technologies within wound care practice and management means that there will be a requirement for the development of digital literacy skills across the whole workforce.



Capability 1. Underpinning principles

ïer 1	Tier 2 (Tier 1 plus the following)	Tier 3 (Tier 2 plus the following) The health or care practitioner will:		
he health or care practitioner will:	The health or care practitioner will:			
 a) Adhere to local protocols, policies, guidelines and relevant regulatory frameworks relating to wound care and treatment. b) Understand that one's own values, attitudes and beliefs might influence one's professional behaviour. c) Demonstrate the application of knowledge and skills within the scope of their practice. d) Know when to seek advice or support and when a matter should be escalated as appropriate (ideally to a more advanced wound care practitioner). e) Constructively question or challenge practice within their scope of practice and demonstrate receptiveness to challenge. f) Work effectively within and across teams and networks. g) Obtain informed consent from a person with a wound, or from their representative, prior to carrying out investigations or interventions. h) Make use of learning and development opportunities, including supervision/mentoring, to ensure that their skills and knowledge are up to date. 	 a) Critically reflect on how own values, attitudes and beliefs might influence one's professional behaviour. b) Respond promptly to requests for advice and support, take advice as appropriate and, if necessary, escalate a matter or make a referral as appropriate. c) Support and facilitate learning and practice development. d) Promote effective team working and value the importance of working collaboratively and establishing networks to deliver effective wound care and treatment. e) Actively seek and be positively responsive to feedback. 	 a) Actively participate in the development and implementation of local wound care and treatment protocols, policies, and guidelines. b) Act as a role model, inspiring and enabling others by their standards of practice and behaviours. c) Lead new practice and service redesign solutions with others in response to feedback, evaluation, data analysis and workforce and service need, working across boundaries and broadening sphere of influence d) Make direct referrals in a timely manner as indicated b peoples' needs with regard for referral criteria. e) Actively seek and be open to feedback on own practic by colleagues to promote ongoing development. f) Reflect on and address appropriately ethical/moral dilemmas encountered during one's own work which may impact on wound care and treatment. g) Advocate equality, fairness and respect for people and colleagues in one's day to day practice. h) Promote and utilise supervision for self and others to support and facilitate learning and professional development. i) Initiate effective multi-disciplinary team and network activity as a lead member and understand the importance of effective team dynamics. 		



i) Keep up to date with statutory and mandatory	j) Proactively work across organisational and professional
training requirements.	boundaries to enhance and improve health outcomes
	and experiences.



Education Recommendations

Tiers 1 and 2

For registered practitioners, completion of pre-registration education will provide adequate preparation to achieve Tier 1 and Tier 2 capabilities.

For example:

For a registered nurse, these are outlined in the NMC's Standards for Proficiency⁸ <u>https://www.nmc.org.uk/globalassets/sitedocuments/standards-of-proficiency/nurses/future-nurse-proficiencies.pdf</u>

For a midwife, these are outlined in the NMC's Standard for Proficiency⁹

https://www.nmc.org.uk/globalassets/sitedocuments/standards/standards-of-proficiency-formidwives.pdf

For allied health professionals, these are outlined in the HCPC Standards of Proficiency¹⁰ <u>https://www.hcpc-uk.org/globalassets/standards/standards-of-</u> proficiency/reviewing/chiropodists-podiatrists---new-standards.pdf

Unregistered health or care professionals should undertake similar preparatory education, such as NVQ's, apprenticeships, T levels and traineeships. An example of this can be found in the Care Certificate Standards¹¹,

https://www.skillsforhealth.org.uk/images/projects/care_certificate/Care%20Certificate%20Standards.pdf

Tier 3

Health and care professionals who require Tier 3 capabilities should acquire this knowledge through post-graduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:

https://www.nationalwoundcarestrategy.net/wp-content/uploads/2023/04/NWCSP-Higher-Education-Courses-for-Wound-Care-2023-V2-1.pdf



Domain B. Assessment, investigations and diagnosis

Introduction

Wound care is an expensive area of treatment. The importance of understanding and being able to conduct wound assessment and investigations to inform accurate diagnosis and treatments is essential in ensuring the use of appropriate cost effective and evidence-based interventions which lead to better health outcomes.

Service redesign and the introduction of new roles mean that a joined up and multi-professional approach to wound care is required, rather than an overreliance on specialist wound care practitioners. Wound assessment, investigations, and diagnosis (and subsequent treatment) will often take place in settings where there is no easy access to a specialist wound care practitioner. Therefore, other health care practitioners need to develop accurate wound assessment skills and understand the complexities of wound assessment to be able to effectively plan, implement and evaluate care for people with wounds.

Without appropriate assessment and diagnosis, care will be sub-optimal leading to delayed healing, discomfort for the individual, increased risk of infection, inappropriate use of wound dressings and a reduction in a person's quality of life. Developing the capabilities of all members of a multi-disciplinary team in relation to assessment, investigations and diagnosis is of great importance.

The importance of holistic assessment of person with a wound and a personalised approach to wound care are recurring themes which underpin this framework.



Capability 2. Assessment and investigations

Tier 1		Tier 2 (Tier 1 plus the following)	Tier 3 (Tier 2 plus the following)		
The he	ealth or care practitioner will:	The health or care practitioner will:	The health or care practitioner will:		
a)	Have an awareness of the anatomy and physiology of the skin and the importance of maintaining its integrity.	a) Understand the anatomy and physiology of the skin, the importance of maintaining its integrity and the range of	 Demonstrate a critical understanding of the anatomy and physiology of the skin, the implications of underlying conditions and the range 		
b)	Have an awareness of the types of wound a person may have (including pressure ulcers, lower limb wounds, surgical wounds and others that are relevant within their scope of practice) and the risk factors that may prevent or delay wound healing.	 wound care investigation and assessment techniques relevant to their scope of practice. b) Be able to carry out a holistic assessment of the person with a wound, including comorbidities, histories 	 of wound care investigation and assessment techniques relevant to their scope of practice. b) Undertake structured consultations so that individuals with wounds are encouraged to expres their beliefs, ideas, concerns, expectations and understanding using active listening and open 		
c)	Have an awareness of the nature and importance of holistic assessment.	(medical, surgical and psychosocial) and medications.	questioning techniques. c) Gather and synthesise complex and sensitive		
d)	Accurately observe and document the colour, size, location, duration and other relevant wound parameters to ensure that the risks to a person with a wound are managed and further harm is prevented.	 c) Be able to conduct appropriate clinical tests, such as ABPI and TBPI, using relevant equipment and techniques, and escalate for interpretation and/or concerns as appropriate. 	information from appropriate sources, including previous histories, medications, risk factors and assessments, in partnership with the individual an relevant others to facilitate person-centred and holistic assessment.		
e)	Make an accurate record of a wound assessment they have carried out.	d) Be able to request and interpret a range of investigations to inform a diagnosis.	 d) Conduct systematic assessments of clinical status and use other relevant assessments to enable 		
,	Be able to carry out an appropriate test, such as a wound swab (under instruction if that is required).	 e) Make appropriate referrals for advice and reassessment. 	complex differential diagnosis and to explore the impact of the condition on an individual's general health, mental well-being, employment status and		
		 f) Understand pharmacological and non- pharmacological approaches to the 	functional and meaningful activities including physical activity.		
		management of wounds.	 e) Critically appraise information obtained, taking account of the potential associated conditions, indicative of serious pathology, compounded by 		



 g) Communicate the results of assessments to appropriate members of the multi-disciplinary team. 	psychological and mental health factors, and affected by lifestyle factors (including smoking, alcohol, and drug misuse).
	 f) Apply a range of physical assessment techniques appropriately, systematically, and effectively, informed by an understanding of the respective validity, reliability, specificity and sensitivity of these assessments and techniques along with the implications of these limitations within an assessment.
	 g) Develop and utilise processes for requesting and interpreting investigations and tests which support good clinical governance.
	 h) Provide expert opinion on wound assessment and treatment programmes and support the development of local, evidence-based wound assessment and treatment programmes, and facilitate colleagues' learning and development.
	 Proactively identify the need for clinical or service innovations to effectively assess and treat wounds and take a leading role designing and implementing these innovations.



Capability 3: Diagnosis

Tier 1	Tier 2 (Tier 1 plus the following)	Tier 3 (Tier 2 plus the following) The health or care practitioner will:		
The health or care practitioner will:	The health or care practitioner will:			
 a) Be aware that there are a range of investigations that may be carried out to determine the appropriate treatment and care management plan for a wound. b) Check that all results of tests and investigations are known prior to diagnosis. c) Understand the importance of an accurate diagnosis and its impact on wound healing. d) Know that a person with a wound may find the results of investigations and diagnosis difficult to understand or to come to terms with and ensure that appropriate support is provided for that individual. 	 a) Interpret the results of relevant diagnostic investigations, use them to formulate a diagnosis and determine the appropriate treatment and care management plan for non-complex wounds. b) Recognise when the results of diagnostic investigations are incomplete or do not identify the reasons for non-healing and seek advice from a senior member of the multi-disciplinary team. c) Communicate clearly with the individual about the results of investigations, the diagnosis, and the management plan for care of the wound, whilst recognising that a person with a wound may find the diagnosis and plan distressing or lacking in clarity; provide or arrange support for the individual as appropriate. 	 a) Understand, utilise, and interpret a variety of advanced diagnostic investigations. b) Critically appraise complex, incomplete, ambiguous and/or conflicting information, distilling and synthesising key factors from the appraisal and identifying those elements which need to be pursued further. c) Develop a working diagnosis by systematic consideration of the various possibilities (differential diagnosis) in relation to complex wounds, recognising key diagnostic biases, common errors and issues relating to the diagnosis and decision making in the face of ambiguity and incomplete data. d) Communicate the results of investigations and the diagnosis/care plan to the person with a wound in terms that they understand and amend the care management plan accordingly. e) Provide consultation, advice, and support in relation to life-threatening or deteriorating wounds or potentially serious pathology and initiate acute management where required. f) Take a lead role in ensuring appropriate use of evidence-based diagnostics to support complex decision making. 		



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g)	Understand and identify risk factors for severity or impact and use tools where they exist to analyse and stratify risk of progression to further complications, long term pain or disability.
h)	Critically appraise and analyse current evidence, theory, principles and systems and be able to identify issues that are beyond own scope of practice and which require referral or consultation to or with another health care professional in order to optimise individuals' long-term outcomes.
i)	Recognise how deteriorating and/or complex wounds can impact on and interact with mental health and identify when this is relevant.
j)	Understand how some conditions may be a manifestation of injury not only from trauma or surgery but also because of safeguarding issues, recognising particular at-risk groups (such as older people with frailty and those with cognitive impairment) and take appropriate action when there are grounds for concern.
k)	Plan for post-diagnostic follow up, recognising the needs of families and carers providing care and support for individuals at high risk of wound deterioration, making onward referral as required.



Education Recommendations

Knowledge

The NWCSP in partnership with NHS England, Workforce Training and Education (formerly Health Education England) has developed a suite of online free-to-access online education resources which can be accessed at. <u>https://www.e-lfh.org.uk/programmes/wound-care-education-for-the-health-and-care-workforce/</u>

For this domain, the following are likely to be helpful:

Tier 1

- Essentials of Skin Care
- Essentials of Wound Assessment
- Essentials of Digital Wound Imaging
- Essentials of Nutrition and Lifestyle
- Essentials of Wound Infection*
- Essentials of Leg Ulceration
- Essentials of the Foot at Risk
- Diabetic Foot Screening
- Granulation Game
- Essentials of Pressure Ulcer Prevention
- Essentials of Surgical Wounds*

Tier 2

- Diagnosing and Managing Wound Infection*
- Adult Lymphoedema
- Vascular Assessment*
- Making Differential and Formal Diagnoses (Case Studies)
- Foot at Risk
- Vascular Disease Anatomy and Physiology*
- Purpose T for Pressure Ulcer Risk Assessment*

*In development

Tier 3

Health and care professionals who require Tier 3 knowledge should acquire this through postgraduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:

https://www.nationalwoundcarestrategy.net/wp-content/uploads/2023/04/NWCSP-Higher-Education-Courses-for-Wound-Care-2023-V2-1.pdf



Skills

These skills should be acquired through supervised practice.

The skills required will depend on the role of the practitioner and the types of wounds that typically present in their field of practice. For example, the following skills may be required:

Tier 1

- Undertake and accurately record a wound assessment in line with current recommended good practice and take appropriate action.
- Correctly swab a wound and send sample for culture and sensitivity.
- Undertake an accurate risk assessment e.g., pressure ulcer, foot at risk.
- Capture a digital wound image and save within the patient's clinical record.

Tier 2

- Interpret the results of wound sampling to diagnose infection and take appropriate action.
- Undertake a leg ulcer assessment (including the use of handheld Doppler to measure ankle brachial pressure index and/or toe pressure) to accurately diagnose the underlying cause of ulceration and devise an appropriate care plan.
- Undertake and accurately record a comprehensive foot assessment (including the use of handheld Doppler to measure ankle brachial pressure index and/or toe pressure) to accurately determine the underlying cause of ulceration and devise an appropriate care plan.

Tier 3

Health and care professionals who require Tier 3 skills should acquire this through post-graduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:

https://www.nationalwoundcarestrategy.net/wp-content/uploads/2023/04/NWCSP-Higher-Education-Courses-for-Wound-Care-2023-V2-1.pdf



Domain C. Wound Care

Introduction

This Domain focuses on the central aspects of the care of people with wounds and appropriate treatment and interventions. Developing the capabilities of all members of a multi-disciplinary team in relation to care planning, treatments and interventions is of fundamental importance. Treatments and interventions must be both cost effective and evidence-based to enable better health outcomes.

Service redesign and the introduction of new roles mean that a joined up and multi-professional approach to wound care is required, rather than an overreliance on specialist wound care practitioners. As with assessment and diagnosis, treatments and interventions will often take place in settings where there is no easy access to a specialist wound care practitioner. Therefore, other health care practitioners need to develop the relevant skills, knowledge, and behaviours to support the effective implementation of care management plans for people with wounds.

Inappropriate interventions and treatments delay wound healing, increase discomfort for the individual, increase risk of infection, inappropriate use of wound dressings, and reduce a person's quality of life.

Collaborative working across the multi-disciplinary team and the use of appropriate referrals also support delivery of optimal but cost-effective, consistent, and continuous care.

The importance of holistic assessment of person with a wound and a personalised approach to wound care are recurring themes which underpin this framework, and they are reflected within this Domain.



Capability 4. Care planning

Tier 1	Tier 2 (Tier 1 plus the following)	Tier 3 (Tier 2 plus the following)	
 Tier 1 The health or care practitioner will: a) Contribute to the care planning process. b) Understand the importance of care that is relevant to the individual and their daily living. c) Know how to access support to plan and manage care. d) Know that care plans require regular review in consultation with the individual, their family 	 The health or care practitioner will: a) Develop wound care management plans which include specific review dates. b) Understand the importance of care and support planning as a holistic and person-centred process. c) Understand why care and support plans need to be reviewed regularly and in 	 The health or care practitioner will: a) Construct, oversee and advise upon the development of wound care management plans in collaboration with the multi-disciplinary team, which include specific review dates. b) Critically analyse the efficacy of a range of wound care interventions to develop individualised, evidence-based wound care management plans. 	
in consultation with the individual, their family and carers, and with other members of the multi-disciplinary team.	 d) Communicate and share information in a person's care plan to others with appropriate permission. 	 c) Develop care plans that take account of the individual's needs, goals and wishes, local service availability and relevant guidelines, ensuring that the management plan considers all options that are appropriate for the care pathway. d) Provide advice and formulate evidence based therapeutic interventions for wound care planning, with a particular focus on expected benefits and limitations. 	



Capability 5. Wound care and interventions

Tier 1		Tier 2 (Tier 1 plus the following)		Tier 3 (Tier 2 plus the following)			
The he	The health or care practitioner will:		The health or care practitioner will:		The health or care practitioner will:		
a)	Have an awareness of the wound healing process and other factors which can affect healing.	a)	Understand the wound healing process and other factors which can affect healing.	a)	Have a comprehensive knowledge of the wound healing process and other factors which can affect healing.		
b)	Recognise the signs of wound deterioration and know how to report the deterioration or ask for advice.	b)	Be able to recognise clinical signs and symptoms of wound deterioration and manage them effectively.	b)	Demonstrate a critical understanding of the pathophysiology of the causes of wounds and how relevant treatments and interventions work.		
c)	Be able to apply and change wound dressings.	c)	Be able to recommend and carry out agreed wound management techniques	c)	Carry out advanced wound management and techniques and explore the use of potential		
d)	Be able to contribute to wound therapies as instructed.	d)	and therapies within the scope of practice.Make timely and appropriate wound	d)	additional therapies within the scope of practice. Develop pathways to support long term wound care		
e)	Demonstrate a general knowledge of infection prevention and control techniques and protocols.	e)	management referrals. Be able to carry out microbiological wound sampling and ensure that the	u)	management, symptoms and reduced mental well- being, referring individuals to sources of mental health support when that is in their best interests.		
f)	Demonstrate an awareness of systemic signs of infection.		results are interpreted by an appropriate member of the multi-disciplinary team.	e)	Use expert clinical skills to contribute to the development of evidence-based approaches to		
g)	Be able to communicate effectively to the individual the importance of following their care plan and of taking responsibility for	f)	Work collaboratively with members of the multi-disciplinary team to maximise patient concordance.	f)	wound care interventions. Have an in-depth knowledge of local, regional, and national wound care protocols and guidance.		
h)	their own care. Have a working knowledge of local and, where appropriate, national wound care protocols and guidance.	g)	Have a broad knowledge of the properties (e.g., absorbency, adherence etc) of dressings and other products, including the difference between types, their modes of action and appropriate use.	g)	Provide expert opinion in the local wound management formulary group and/or related groups.		



h)	Demonstrate an understanding of the psychological impact of wounds.	
i)	Demonstrate the application of infection prevention and control techniques and protocols.	
j)	Assess wound care interventions to inform the development of personalised care management plans.	
k)	Have a comprehensive knowledge of local and regional wound care protocols and guidance.	
	Where appropriate, actively participate in the local wound management formulary group and/or related groups.	



Capability 6. Referrals and collaborative working

Tier 1 The health or care practitioner will:		Tier 2 (Tier 1 plus the following)The health or care practitioner will:		Tier 3 (Tier 2 plus the following)The health or care practitioner will:		
b)	Be aware of the range of different agencies and professionals who may be	b) Collaborate with others integrating the views of	f wider	,	networks, between different organisations and across different settings of care.	
,	involved in the care of the person with the wound.	multidisciplinary teams co-ordinated way, show understanding of the ro	wing an	c)	Lead collaborative approaches to reduce gaps of duplication in care and to develop a more flexible	
C)	Know who is involved in each individual's care, or how to find out, and be able to collaborate with them.	 c) Share information, incl relates to a person's w 	uding that which ishes, in a timely	d)	workforce. Engage collaboratively in challenging conversations with other professionals,	
d)	Know whom to contact with any concerns, issues or questions about any aspect of a	any aspect of a		demonstrating a commitment to partnership working to facilitate care.		
	person's care, their wound and any necessary support.	ensuring that, where in already available, the p	formation is	e)	Work effectively in collaboration with commissioners of services and education.	
e)	Be aware of the limitations of their own knowledge, understanding and skills, and	to provide the same inf repeatedly.	formation	f)	Develop oneself and others and contribute to organisational development in relation to wound	
when concerns about potential skin damage and wound infection should be reported and escalated as appropriate	eds of people with		care and support for people living with complex and/or chronic wounds.			
	(ideally to a wound care practitioner with Tier 2 or 3 competence).	g)	Engage in the critical review of own and others' practice, learn from them and share the learning			
f)	Be aware that health and care professionals may ask for a person's consent to share information to enable	how and when more sp support should be sou	pecialist advice or		with colleagues and networks.	



more integrated working and understand the value of giving this consent.	



Education Recommendations

Knowledge

The NWCSP in partnership with HEE has developed a suite of online free to access online education resources which can be accessed at. <u>https://www.e-lfh.org.uk/programmes/wound-care-education-for-the-health-and-care-workforce/</u>

For this domain, the following are likely to be helpful:

Tier 1

- Essentials of Skin Care
- Essentials of Wound Assessment
- Essentials of Digital Wound Imaging
- Nutrition and Lifestyle
- Essentials of Wound Infection*
- Essentials of Leg Ulceration
- Essentials of the Foot at Risk
- Essentials of Pressure Ulcer Prevention
- Essentials of Surgical Wounds*
- Antimicrobial Resistance Toolkit
- Introduction to Essential Pain Management

Tier 2

- Dressing Wounds
- Wound Debridement
- Diagnosing and Managing Wound Infection*
- Choosing the Right Compression Therapy
- Principles of Managing Surgical Wound Complications
- Principles of managing surgical wounds
- Pain Assessment and basic principles of prescribing
- Diagnosis and evaluation of neuropathic pain
- Introduction to Antimicrobial Resistance

*In development

Tier 3

Health and care professionals who require Tier 3 knowledge should acquire this through postgraduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:

https://www.nationalwoundcarestrategy.net/wp-content/uploads/2023/04/NWCSP-Higher-Education-Courses-for-Wound-Care-2023-V2-1.pdf



Skills

These skills should be acquired through supervised practice.

The skills required will depend on the role of the practitioner and the types of wounds that typically present in their field of practice. For example, the following skills may be required:

Tier 1

- Undertake wound cleansing and application and removal of dressings according to current best practice guidelines.
- Review of progress against treatment plans and appropriate escalation for advice and guidance.
- Application of lower limb compression therapy systems.
- Appropriate use of pressure redistributing equipment and interventions.

Tier 2

- Develop appropriate evidence-informed care plans that include appropriate dressing selection, methods of debridement, pressure relief and other therapeutic interventions appropriate to the needs and wishes of the person receiving care.
- Appropriate care for wound drains and wound drain sites.
- Removal of wound closure materials (e.g., sutures, clips).
- Appropriate care for advanced wound therapies (e.g., negative pressure wound therapy, larval therapy, electrical stimulation).
- Undertake sharp / surgical wound debridement as appropriate.

Tier 3

Health and care professionals who require Tier 3 skills should acquire this through post-graduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:

https://www.nationalwoundcarestrategy.net/wp-content/uploads/2023/04/NWCSP-Higher-Education-Courses-for-Wound-Care-2023-V2-1.pdf



Domain D. Personalised care and health promotion

Introduction

At the heart of personalised care is the relationship between people; that is built from meaningful communication, and is strongly influenced by how we say things, how we listen and our non-verbal communication. Within this Domain and throughout this framework, communication is considered to include all methods by which information is transmitted (verbal, non-verbal etc).

People with wounds should be engaged in shared decision-making about their care and supported to actively make the decision about their preferred care and treatment plan, whilst understanding their concerns and beliefs.

This Domain focuses on interpersonal and communication skills to engage in effective interactions with individuals, carers, colleagues, and other service providers in the clinical environments in which they practise.

It covers skills in listening and information-processing, alongside empathetic skills to ascertain, understand and respond to individuals' needs and concerns.

Health and care practitioners need to take account of the individual preferences, priorities and needs of people with wounds to support and guide care and treatment. They respect each individual's expertise in their own life and condition and empower and support them to retain control and to make choices that fit with their goals and promote supported self-management.



Capability 7. Communication

Tier 1 The health or care practitioner will:		Tier 2 (Tier 1 plus the following)	Tier 3 (Tier 2 plus the following)	
		The health or care practitioner will:	The health or care practitioner will:	
a)	Acknowledge and respond to all communication promptly.	 Communicate effectively with individuals who require additional assistance to 	communication styles in ways that are	
b)	Communicate clearly and coherently taking into account the needs of individuals.	ensure an effective interface with a practitioner, including the use of accessible information.	empathetic and responsive to an individual's communication and language needs, preferences, and abilities (including levels of	
c)	Select the most appropriate method of communication for the individual/s.	 b) Enable effective communication approaches to non-face to face situation 	spoken English and health literacy).	
d)	Ensure that the environment for	e.g., telephone or video consultation.	circumstances or places which make it difficu	
	communication is as conducive as possible for effective communication.	 Reflect on communication strategies and adapt them to ensure communication 	distressing environments which may occur	
e)	Adapt communication styles to suit the situation, utilising IT systems/ methods to improve efficiency where appropriate.	strategies foster an environment of empowerment for individuals.	during home visits, care home visits or in emergency situations), and have strategies in place to overcome these barriers.	
f)	Identify any communication barriers with the	 Respond appropriately to an individual's questions and concerns to promote 	c) Critically appraise communication strategies	
f)	individuals and take the appropriate action.	understanding, including use of	and be able to optimise communication approaches appropriately using skills such a	
g)	Clarify points and check that yourself and appropriate accessible information.	active listening e.g., frequent clarifying,		
	others understand what is being communicated.	 e) Communicate in ways that build and sustain relationships with people with 	paraphrasing, and picking up verbal cues such as pace, pauses and voice intonation.	
h)	Actively listen to any questions and concerns raised during communications, reflecting back	wounds, colleagues, and other agencies as appropriate.	d) Recognise when the person with a wound ar their family/carer may have competing	
	and responding appropriately.	 f) Communicate in an organised and attructured way, understanding the 	agendas and be able to facilitate shared	
i)	Include time for dialogue, disclosure and follow up during interaction with people with wounds.	structured way, understanding the constraints of workload and time	agenda setting using an inclusive approach.	



j)	Establish lines of communication which enable	pressures whilst ensuring safe and	e) Consult in a highly organised and structured
	communication with individuals in other	effective care.	way, with professional curiosity as required,
	locations where necessary.		whilst understanding the constraints of the
k)	Maintain confidentiality of information where appropriate.		time limited nature of consultations and ensure communication is safe and effective.



Capability 8. Personalised care

Tier 1 The health or care practitioner will:		Tier 2 (Tier 1 plus the following)The health or care practitioner will:		Tier 3 (Tier 2 plus the following)The health or care practitioner will:	
b)	Support people with wounds to assert their views and preferences, control their own lives and make informed choices about their care	b)	Develop and promote personalised self- management plans with people with wounds which meet their needs in	b)	expectations and encouraging them in asking questions. Explain in non-technical language all available
c)		partnership, where appropriate, with other agencies and with their carers/family.		options (including doing nothing), exploring the risks and benefits of each and discussing the	
,	assess risk in the context of a self-supported management plan.	c)) Utilise tools such as the Patient Activation Model to promote and support a person		implications as it relates to the person with the wound.
d)	Demonstrate an awareness of the need to		with a wound to develop the skills, knowledge, and confidence to manage their care.	c)	Utilise motivational interviewing techniques.
	understand the skills, knowledge, and confidence of a person with a wound to			d)	Critically appraise the impact that a range of social, economic, and environmental factors
	manage their own care, and the role of tools such as the Patient Activation Model ¹² in this		experiences of a person with a wound, including their individual cultural and		can have on health outcomes for people with wounds and on their family and/or carers.
	context.			e)	Utilise tools such as the Patient Activation
e)	Support the self-care and self-management of people with wounds and work in a way that is non-judgmental and respects the rights,		religious background, can offer insight into their priorities, well-being, and management of their care.		Model at scale to assess whether services, interventions and programmes are providing effective and tailored support to meet the
	privacy, and dignity of individuals, promoting choice and independence.	e)	Ensure that people with wounds can make informed choices to manage their	£	needs of people with wounds.
f)	Support people with wounds to access appropriate information to manage their self-care needs.		self-care needs.	f)	Elicit psychosocial history to provide some context for the challenges which some people
		f)	Recognise when a person with a wound or their carer has not understood		with wounds may encounter.



g)	Recognise the importance of social networks and communities for people with wounds and, where applicable, their families and carers in managing long-term wounds and related health conditions.	 information regarding the wound and the effect this has on their self-care and behaviours, and the consequences. g) Recognise and respond appropriately to the impact on the propriately to 	,
h)	Understand that a wound can have an impact on a person from a cultural and social perspective.	the impact on the person with the wound of psychosocial factors such as housing issues, work issues, family/carer issues, lack of support, social isolation and loneliness and consider in the context of local social prescribing services.h) Develop evidence-based approaches to interventions and self-management which minimise health inequalities, taking into account relevant social, mental health and other factors to minimise distress and to provide motivation.	
		 i) Actively mitigate the impact of health inequalities on people with wounds explore strategies to deliver interventions which minimise health inequalities by enabling a person to understand and cope with their wound, its treatment and its consequences, drawing on an appropriate range of multi- agency and inter-professional resources to optimise wound care. 	



Capability 9. Prevention, health promotions and improvement

Tier 1		Tier 2 (Tier 1 plus the following)	Tier 3 (Tier 2 plus the following)
The he	alth or care practitioner will:	The health or care practitioner will:	The health or care practitioner will:
a)	Understand the importance of reinforcing key principles in relation to the self- management by an individual of the wound and relevant underlying condition.	 a) Understand the need for personal action plans to achieve and maintain health-related goals for an individual living with a wound or at risk of developing a wound. 	status, concerns, personal context and
b)	Be able to engage with individuals using awareness, engagement, and communication skills to discuss lifestyle behaviour change and motivate those individuals to make those changes.	 b) Be able to select and use appropriate techniques and approaches to provide support to individuals as they change their lifestyle behaviours and facilitate the individuals to maintain these changes over the longer term. 	 priorities. b) Actively participate in the design of relevant information for persons with wounds. c) Lead engagement and education
c)	Communicate with individuals about promoting their health and wellbeing.	 c) Have a comprehensive knowledge of the wound/condition specific support groups and 	strategy in local services to deliver public health initiatives in a way that is
d)	Know which services can assist a person to manage their wound.	counselling services to which the person with a wound can be signposted so as to enhance their understanding and self-care.	relevant to the needs of specific populations.
e)	Signpost the person with the wound to approved, current and accessible information about their wound and self-care.	 d) Understand the impact of culture and social context on how the person with a wound feels about health- related behaviours and about changing them. 	
		 e) Refer the person with a wound to appropriate members of the multi-disciplinary team for advice and interventions. 	
		 Recognise and correct misinformation a person may hold about their wound and condition and the effects of this misinformation on self-care behaviours and their consequences. 	



 g) Promote wellbeing to minimise distress and suffering, to enable people to understand and cope with their wound, its treatment and its consequences. 	
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Education Recommendations

Knowledge

The NWCSP in partnership with HEE has developed a suite of online free to access online education resources which can be accessed at. <u>https://www.e-lfh.org.uk/programmes/wound-care-education-for-the-health-and-care-workforce/</u>

For this domain, the following e-learning for health educational resources are likely to be helpful: <u>https://portal.e-lfh.org.uk/Catalogue</u>

Tier 1

- Nutrition and Lifestyle
- Health literacy
- Motivational interviewing
- Behaviour Change Literacy individual learners.
- What is MECC and why is it important?
- All our health: Social Prescribing
- Enhanced Health in Care Homes Scenario 1 Personalised Care

Tier 2

- Introduction to the Social Prescribing Link Worker Role
- Personalised Care
- Basic principles of health promotion

Tier 3

Health and care professionals who require Tier 3 knowledge should acquire this through postgraduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:



Skills

These skills should be acquired through supervised practice.

The skills required will depend on the role of the practitioner and the types of wounds that typically present in their field of practice. For example, the following skills may be required:

Tier 1

- Work in partnership with people to support and empower them in shared decision-making about their health and wellbeing.
- Understand the importance of social networks and circles of support for individuals and their carers to lessen feelings of psychological or social isolation.
- Identify when to use behaviour change techniques.

Tier 2

- Confidently demonstrate the core communication skills for relationship building and information gathering.
- Take an individualised approach to discussing consent, risk and shared decision making considering the person's individual views, their preferences, values, and assessment of the options together with the relevant facts, information and evidence.
- Explore, understand, and collaboratively agree the problem, identify and implement the way forward, measure and evaluate outcomes that are important to those involved.
- Recognise and work with individuals who express resistance and ambivalence.

Tier 3

Health and care professionals who require Tier 3 skills should acquire these through post-graduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:



Domain E. Leadership & Management, Education and Research

Introduction

Domains A to D of this framework contain the core capabilities which identify and describe the clinical skills, knowledge and behaviours required to deliver high quality, personalised wound care.

This Domain, E, focuses on Leadership, Management, Education and Research skills, knowledge and behaviours which support the delivery of wound care.

The capabilities are described for all three Tiers, but it should be noted that those for Tier 3 health and care practitioners align to those contained within Pillars 2, 3 and 4 of the Health Education England Multi-Professional Framework for Advanced Clinical Practice in England³.

The four pillars that underpin Advanced Clinical Practice are:

- 1. Clinical Practice
- 2. Leadership and Management
- 3. Education
- 4. Research

Advanced Clinical Practitioners and other professionals who aspire to this level of practice are encouraged to refer to the Health Education Multi-Professional Credentials¹² which will enable them to expand their professional competencies and qualifications at Masters level and above.



Capability 10.	Leadership and	l management
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Tier 1		Tier 2	(Tier 1 plus the following)	Tier 3 (Tier 2 plus the following)	
The he	The health or care practitioner will:		The health or care practitioner will:		ealth or care practitioner will:
a)	Demonstrate behaviours which reflect the values of their organisation/place of work.	a)	Proactively initiate and develop effective relationships, fostering clarity of roles within teams, to	a)	Act as a role model reflecting the values of their organisation/place of work, demonstrating a person-centred approach to service delivery and development.
b)	Prioritise work in accordance with service requirements, capacity, and demand.	b)	encourage productive working. Actively seek and be positively responsive to feedback and involvement from people, families,	b)	Evaluate own practice, and participate in multi-disciplinary service and team evaluation, demonstrating the impact of advanced wound care on service function and effectiveness, and quality (i.e., outcomes of care, experience, and safety).
c)	Demonstrate effective personal time management, carrying out both clinical and non-clinical aspects of work in a timely		carers, communities, and colleagues in the co-production of service improvements.	c)	Actively engage in peer review to inform own and other's practice, formulating and implementing strategies to act on learning and make improvements.
d)	manner. Respond positively when services are under pressure, acting in a	c)	Undertake appropriate management duties of a team/teams which could include first line management.	d)	Actively seek feedback and involvement from individuals, families, carers, communities, and colleagues in the co-production of service improvements.
e)	responsible and considered way to ensure safe practice. Demonstrate receptiveness to challenge and preparedness to constructively challenge others,	d)	Promote the importance of a person-centred approach and the values of their organisation/place of work.	e)	Critically apply advanced wound care expertise in appropriate faciliatory ways to provide consultancy across professional and service boundaries, influencing clinical practice to enhance quality, reduce unwarranted variation and promote the sharing and adoption of best practice.
	escalating concerns that affect people, families, carers, communities and colleagues' safety and well-being when			f)	Demonstrate team leadership, resilience, and determination, managing situations that are unfamiliar, complex, or unpredictable and seeking to build confidence in others.
	necessary.			g)	Continually develop practice in response to changing population health need, engaging in horizon scanning for future developments (e.g. the impacts of new technologies, new



 f) Carry out their duties in accordance with organisational values and a person-centred approach. 	 treatments and changing social challenges) and critically appraise the evidence base and potential health economic impact. h) Demonstrate receptiveness to challenge and preparedness to constructively challenge others, escalating concerns that affect individuals', families', carers', communities' and colleagues' safety and well-being when necessary.
	 Negotiate an individual scope of practice within legal, ethical, professional, and organisational policies, governance and procedures, with a focus on managing risk and upholding safety.



Capability 11. Education

Tier 1 The health or care practitioner will:		Tier 2 (Tier 1 plus the following)The health or care practitioner will:		Tier 3 (Tier 2 plus the following)		
				The health or care practitioner will:		
a)	Remain up to date with appropriate Statutory and Mandatory training as defined in their place of work.	a)	Evaluate, at appropriate intervals, the current and future requirements of their practice and of others.	a)	Critically assess and address own learning needs, negotiating a personal development plan that reflects the breadth of ongoing professional development across the	
b)	Identify their own preferred learning methods and take these into account in identifying and undertaking development activities.	b)	Be able to support practice development by acting as a mentor/supervisor and/or clinical assessor as appropriate.	b)	four pillars of advanced clinical practice, recognising that further qualifications may be required. Engage in self-directed learning, critically reflecting to maximise clinical skills and knowledge, as well as own	
c)	Identify any gaps between the current and future requirements of their practice.	c)	Identify what an effective development plan, either one's own or somebody else's, should contain	c)	potential to lead and develop both care and services. Engage with, appraise, and respond to individuals' motivation, development stage and capacity, working	
d)	Agree development plans which address any identified gaps in knowledge and skills.	d)	and the length of time that it should cover. Recognise the importance of taking		collaboratively to support health literacy and empower individuals to participate in decisions about their care and to maximise their health and well-being.	
e)	Review and update their own development plan in the light of their performance, any development		account of career and personal goals when supporting professional development of self and others.	d) e)	Advocate for and contribute to a culture of organisational learning to inspire future and existing staff. Facilitate collaboration of the wider team and support pee	
	activities undertaken and any wider changes.	e)	Act as a role model by inspiring, empowering and enabling others as	f)	review processes to identify individual and team learning. Identify further developmental needs for the individual an	
f)	Recognise the importance of the development of their own knowledge and skills and demonstrate a willingness to share their knowledge and skills with others as appropriate.		well as through their own positive behaviours demonstrate a willingness to share their knowledge and skills with others as appropriate.	g)	the wider team and support them to address these. Support the wider team to build capacity and capability through work-based and interprofessional learning, and the application of learning to practice.	



h) Act as a role model, educator, coach and
mentor/supervisor, seeking to instil and develop the skills,
knowledge and confidence of others, contributing to
undergraduate and postgraduate programmes and/or
within their work setting and service.
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Capability 12. Research, audit and quality improvement

Tier 1		Tier 2 (Tier 1 plus the following)Tier 3 (Tier 2 plus the following)	Tier 3 (Tier 2 plus the following)	
The hea	alth or care practitioner will:	The health or care practitioner will:The health or care practitioner will:		
a)	Maintain awareness of and work to local policies and procedures.	a) Utilise an evidence-based approach to inform the practice of self and others.a) Critically engage in local and national res activity, adhering to good research practice	n practice	
b)	Utilise the findings of research to inform one's own practice.	 b) Disseminate local evidence-based research findings and quality improvement projects through guidance, so that evidence-based strateg developed and applied to enhance quality productivity, and value for money. 		
c)	Demonstrate an awareness of the existence and nature of	 appropriate media and fora (e.g., presentations and peer review research publications). b) Take a critical approach to identify gaps in evidence base and its application to practice. 		
	locally based research programmes.	based research findings and apply that knowledge	isations to	
d)	d) Evaluate their own practice and participate in service and team	evidence-based practice.		
	evaluation, including audit, within their relevant work setting.	 d) Participate in locally based research programmes. e) Evaluate and audit their own and others' clinical c) Actively identify potential need for further to strengthen the evidence base. This ma acting as an educator, leader, innovator, and the evidence base. 	iy involve	
e)	Contribute to the collection of robust and accurate data.	practice, selecting and applying valid, reliable methods and benchmarking, then acting on thecontributor to research and/or seeking ou applying for research funding.		
		findings.d) Develop and implement robust governancef) Actively contribute to organisational/servicesystems and systematic documentation p		
		improvement by monitoring progress and quality of work within their own sphere of practice/area of improvement by monitoring progress and quality review.		
		e) Disseminate local and national evidence- findings and quality improvement projects appropriate media and fora (e.g., present	s through	
		 g) Comply with and facilitate evaluation and audit processes. processes. 		



h)	Work in accordance with audit and quality improvement systems.	f)	Facilitate collaborative links between clinical practice and research through proactive engagement, networking with academic, clinical, and other active researchers.
		g)	Critically evaluate and audit clinical practice across organisations/services, selecting and applying valid, reliable methods, then acting on the findings aligned to strategic goals.
		h)	Critically appraise and synthesise the outcome of relevant research, evaluation and audit, using the results to underpin own practice and to inform that of others.
		i)	Develop quality policies and quality assurance systems for the delivery of wound care services and analyse their impact.
		j)	Lead new practice and service redesign solutions in response to feedback, evaluation and need, working across boundaries and broadening their networks and sphere of influence to improve quality.



Education Recommendations

Knowledge

The NWCSP in partnership with HEE has developed a suite of free to access online education resources which can be accessed at: <u>https://www.e-lfh.org.uk/programmes/wound-care-education-for-the-health-and-care-workforce/</u>

For this domain, the following e-learning for healthcare educational resources are likely to be helpful: <u>https://portal.e-lfh.org.uk/Catalogue</u>

Tier 1

- Your personal development
- Values and Behaviours
- Essentials of Evidence for Wound Care*

Tier 2

- Leading, managing and dealing with change
- Delivering and receiving effective feedback
- Research and Audit core knowledge
- Evidence-based medicine in clinical practice
- Guidelines in Clinical Practice

Tier 3

Health and care professionals who require Tier 3 knowledge should acquire this through postgraduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:



Skills

These skills should be acquired through supervised practice.

The skills required will depend on the role of the practitioner and the types of wounds that typically present in their field of practice. For example, the following skills may be required:

Tier 1

- Recognise when and how their performance or that of others could put people at risk and take appropriate actions.
- Demonstrate resilience and flexibility, and apply effective strategies to manage multiple priorities, uncertainty, complexity, and change.
- Contribute to the collection of robust and accurate data.
- Reflect upon, identify, and proactively address their learning needs.

Tier 2

- Demonstrate effective leadership and management skills as part of the multi-disciplinary team.
- Develop, lead, and apply effective strategies to improve the quality of care and safe use of medicines.
- Support the learning and development of others, including through mentoring.
- Take part in research activities, audit, service evaluation and quality improvement, and demonstrate how these are used to improve care and services.

Tier 3

Health and care professionals who require Tier 3 skills should acquire this through post-graduate education provided or accredited by a Higher Education Institution (e.g., a university). A list of these can be found at:



2. The Career Framework

Career Framework Level	Level Descriptor	Indicative Requirements to work at this level	Indicative Roles
Support Worker Level Practice	People at this level require knowledge of facts, principles, processes, and general concepts in wound care.They may carry out a wider range of duties and will have some responsibility, with guidance and supervision available when needed.	Care Certificate Clinical Healthcare Support Qualification or appropriate equivalent	Health Care Assistant/Health Care Support Worker/ Support Worker
	They provide high quality, compassionate healthcare, following standards, policies or protocols and always acting within the limits of their capability.		
	They use knowledge and understanding to take decisions within their area(s) of responsibility.		
	They are responsible for their work and for reviewing the effectiveness of actions.		
Associate Level / Assistant Practitioner	People at this level require factual and theoretical knowledge in broad contexts within wound care.	Nursing and Midwifery Council (NMC) registration as a Nursing Associate.	Nursing Associate/ Assistant Practitioner
Level Practice	They work independently, and with others, under the leadership and	Appropriate Foundation	



	 direction of a Registered practitioner within defined parameters, to deliver care in line with an agreed plan/protocol. They will have a breadth of knowledge and a flexible, portable skill set to serve local health populations, taking account of the perspectives and pathways of individuals, their families and/or carers providing holistic and personalised care to individuals, supporting the assessment, planning, delivery and evaluation of care. Work is guided by standard operating procedures, protocols, or systems of work, but the worker makes judgements, plans activities, contributes to service development and demonstrates self-development. 	degree and requisite qualification. Appropriate Practice Supervisor/Assessor Status.	
Foundation Level Practice	People at this level will have a comprehensive, factual, and theoretical knowledge within wound care and an awareness of the boundaries of that knowledge.	Part 1 of the Nursing and Midwifery Council (NMC) Register	Registered Nurse/Midwife//Registered AHP
	They use knowledge to solve problems creatively, make judgements which require analysis and interpretation, and actively contribute to service and self-development.	First degree or equivalent	
	They play a vital role in providing, leading, coordinating and evaluating care that is compassionate, evidence based and personalised.		
	They are accountable for their own actions and those who they delegate to and must be able to work autonomously, or as an equal partner with a range of other professionals.		
	They provide nursing care for people who could have complex and		



	concurrent mental, physical, cognitive, and behavioural care needs and for people at the end of their life. They make an important contribution to the promotion of health, health protection and the prevention of ill health by empowering people to exercise choice, take control of their own health decisions and behaviours and by supporting people to manage their own care where possible. They may have responsibility for supervision of staff or training.		
Enhanced Level Practice	 People at this level require a critical understanding of detailed theoretical and practical knowledge, which can be generalist with a special interest in wound care and/or have management and leadership responsibilities. May have specialist knowledge, skills and capabilities in wound care. They consult with patients, their family, and the multi-professional team to undertake assessments of patient need and devise and evaluate complex care plans. They evaluate and analyse clinical problems using their clinical knowledge, seeking out and applying relevant evidence, enhanced techniques, interventions, and equipment to make clinical decisions. They deliver enhanced clinical care in the context of continual change, challenging environments, different models of care delivery, innovation and rapidly evolving technologies using analysis and their underpinning knowledge to manage complex interventions. They may teach and advise patients and their families on how to manage their condition or support the multi-disciplinary team to do so. 	Community Practitioner Nurse Prescribing (V150). Appropriate Modules, learning units, Continuing Professional Development (CPD) that enable the delivery of wound care at a specialist / enhanced level that are aligned to scope of practice.	For Example: Tissue Viability/Wound Care Specialist Practitioner Vascular Specialist Practitioner Lymphoedema Specialist Practitioner



	They participate in clinical audits and research projects and implement changes as required, including the development, and updating of practice protocols / guidelines and procedures locally.		
	They will work within national and local protocols where these exist.		
	They recognise boundaries of their practice and know when and to whom patients should be referred.		
	They may delegate work to other members of the multidisciplinary team and take accountability for the delegated activity.		
	They demonstrate initiative and are creative in finding solutions to problems.		
	They have some responsibility for team performance and service development and they consistently undertake self-development.		
Advanced Level Practice	People working at this level combine advanced clinical skills with research, education, and clinical leadership within their scope of practice.	Independent / Supplementary Prescribing (V300)	For Example: Tissue Viability/Wound Care Advanced Practitioner
	They have a critical awareness of knowledge issues in wound care and at the interface between different fields.	HEE Centre for Advancing Practice Recognition	Vascular Advanced Practitioner
	They are innovative and have a responsibility for developing and changing practice and/or services in a complex and unpredictable	through successful completion of	
	environment.	A HEE Centre accredited MSc programme which	
	They demonstrate expertise in their scope of practice.	could include:MSc Advanced	

	 They manage clinical care at the highest level independently, from beginning to end, for example from when an individual presents through to the end of the episode, which may include admission, referral or discharge or care at home. They work as part of the wider health and social care team and across traditional professional boundaries. They work across the network and/or regionally – leading and influencing practice development and service improvements. They satisfy all the requirements of Health Education England's multiprofessional Framework for advanced clinical practice or equivalence e.g., RCN credentialling at advanced level. 	Clinical Practice Or A portfolio of evidence, validated by the HEE Centre	
Consultant Level Practice	 People at this level require highly specialised knowledge, some of which is at the forefront of knowledge in a field of work, which they use as the basis for original thinking and/or research. They are leaders with considerable responsibility, and the ability to research and analyse complex processes. They have responsibility for service improvement or development. They generate new knowledge about best treatment and care by actively seeking and implementing best evidence to improve health and care outcomes and experiences for patients and staff. Through ongoing clinical development and research, they apply expert 	Further appropriate and relevant qualifications which could include, but not limited to: Professional Doctorate PhD (Research) Educational Doctorate	For Example: Tissue Viability/Wound Care Consultant Practitioner Vascular Consultant Practitioner Consultant Podiatrist Consultant Podiatric Surgeon



knowledge and lead change strategically across whole systems in their everyday practice.	
They will operate at the 'leading edge' of their profession, developing and consolidating their clinical expertise and research independence through the development of novel, interdisciplinary research, and clinical leadership.	
They lead the transfer and mobilisation of new knowledge and the use of implementation science methods, ensuring that the research undertaken is addressing high-priority questions relating to service delivery, optimising patient experience and outcomes, and that the value and impact of research activity is demonstrated at a service level.	
They transform the way care is developed and delivered to patients, leading partnerships with patients and the public, clinical academic experts, and other key stakeholders to make improvements locally, nationally, and internationally.	
They may have considerable clinical and/or management responsibilities, be accountable for service delivery or have a leading education or commissioning role.	



Identifying Tier Levels for Practice

The advantage in articulating the core capabilities within a 3-tier approach is to give all employers/practitioners maximum flexibility in taking a job/role and working through all 12 capabilities and identifying which tier of practice is required in that context.

The capabilities framework has not been designed whereby if someone identifies they need to have/work at tier 3 for capability one (for example), then by default they must be at tier 3 for all subsequent capabilities.

The potential combinations for practice are numerous, therefore the capability framework does not prescribe which roles/job should operate at each tier. However, the following table provides an indicative guide to illustrate how the appropriate tier of each capability can relate to levels of practice.

	Support Work Level	Associate/ Assistant Level	Foundation Level	Enhanced Level	Advanced Level	Consultant Level
Capability 1: Underlying principles	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 2: Assessment and investigations	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 3: Diagnosis		Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 4: Care Planning	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 5: Wound Care and Interventions	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 6: Referral and collaborative working	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 7: Communication	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 8: Personalised Care	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 9: Prevention, health promotion and improvement	Tier 1	Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 10: Leadership & Management		Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 11: Education		Tier 1	Tier 2	Tier 2	Tier 3	Tier 3
Capability 12: Research, audit and quality improvement		Tier 1	Tier 2	Tier 2	Tier 3	Tier 3



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How the frameworks were developed

Development of the framework was commissioned by the National Wound Care Strategy Programme. Project management was provided by Skills for Health and Health Education England.

Preliminary desk research was undertaken to identify key references, resources and significant themes or issues for consideration (see Appendix 2). An initial iteration of the framework was developed based on the findings of the desk research. Further development and iterations of the framework were guided by an Expert Group of representatives from a range of key stakeholder organisations:

Name	Job Title	Organisation
Dame Christine Beasley	Independent Chair	
Colin Wright	Frameworks Manager	Skills for Health
Danielle Fullwood	Senior Nurse; Professional Development, National Nursing and Midwifery Team	Health Education England
Hattie Taylor	District Nurse Team Leader	The Queen's Nursing Institute
Hilary Wyles	Associate Consultant	Skills for Health
Joanne Kirlew	Nursing Associate	Hertfordshire Community NHS Trust
Joanne Thompson	Deputy Director of Nursing	University Hospitals Birmingham NHS Foundation Trust
Professor Julie Green	Chair of the District and Community Nurse Forum	Royal College of Nursing
Kerry Button	Nursing Associate	Gloucestershire Health and Care NHS Foundation Trust
Dr Leanne Atkin	Vascular Nurse Consultant	Mid Yorkshire Hospitals NHS Trust and University of Huddersfield
Lisa Considine Trainee	Advanced Clinical Practitioner	The Grove Medical Centre
Nikki Stubbs	Independent Tissue Viability Nurse Consultant	NCS Wound Care Consulting Ltd
Dr Paul Chadwick	Clinical Director	Royal College of Podiatry
Professor Karen Ousey	Professor of Skin Integrity, Director for the Institute of Skin Integrity and Infection Prevention	University of Huddersfield
Mr Richard Bull	Consultant Dermatologist Homerton	University Hospital NHS Foundation Trust
Rosemary Oldale	Senior Specialist Physiotherapist	Mid Yorkshire Hospitals NHS Trust



Dr Russell Thorpe	General Practitioner	The Old Links Surgery
Professor Steven Jeffrey	Burns and Plastics Consultant Surgeon	University Hospitals Birmingham NHS Foundation Trust
Tim Hickey	Advanced Paramedic Clinical Lead - Primary & Urgent Care	East of England Ambulance Service NHS Trust
Tracy Goodwin	Expert by Experience	
Dr Una Adderley	Director – National Wound Care Strategy Programme	Academic Health Science Network
Wendy Leighton	Project Manager for the Regulated Professional Workforce	Skills for Care

A wider reference group of stakeholders was also established to include a more diverse range of organisations and individuals who wished to be updated on the development of the framework and to provide comments or feedback as part of the consultation process.

Update 2023

This Framework was developed following stakeholder feedback to draft NWCSP recommendations for education, which suggested incorporating recommendations for education and a career framework into the original Core Capabilities for Wound Care Framework.

Skills for Health and Health Education England along with the following people contributed to the development of this updated Framework.

Jacky Edwards (Chair)	Lead for NWCSP Education & Workforce Workstream	NWCSP
Dr Una Adderley	Director	NWCSP
Ria Betteridge	Nurse Consultant – Tissue Viability	Oxford University Hospitals NHS Trust
Dr Benjamin Bullen	Head of Education and Professional Development	Royal College of Podiatry
Jacqui Fletcher	Clinical Lead – Pressure Ulcer Workstream	NWCSP
Krishna Gohil	Clinical Lead – Lower Limb Workstream	NWCSP
Samantha Holloway	Programme Director- MSc in Wound Healing & Tissue Repair	Cardiff University
Rachael Lee	Clinical Implementation Manager	NWCSP

Following discussion with Skills for Health a further consultation was carried out with the following organisations who approved this final version:

Royal College of Nursing	Queen's Nursing Institute (QNI)
NHSE Workforce, Education and Training	Skills for Health
(formerly Heath Education England).	Royal College of Podiatry



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Development of the original framework was guided by an expert group chaired by Dame Christine Beasley. Project management was provided by Danielle Fullwood (Health Education England), Colin Wright (Skills for Health) and Hilary Wyles (Skills for Health).

For this update, the original capabilities framework remains unchanged but additional material has been contributed by members of the NWCSP working in partnership with NHSE Workforce, Training and Education (Skills for Health).

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Academic Health Science Network **Birmingham City University** Cardiff University East of England Ambulance Service NHS Trust Gloucestershire Health and Care NHS Foundation Trust Health Education England Hertfordshire Community NHS Trust Homerton University Hospital NHS Foundation Trust Lincolnshire Community Health Services NHS Trust Mid Yorkshire Hospitals NHS Trust NCS Wound Care Consulting Ltd Oxford University Hospitals NHS Trust Royal College of Nursing Royal College of Podiatry Skills for Care Skills for Health The Grove Medical Centre The Old Links Surgery The Queen's Nursing Institute University Hospitals Birmingham NHS Foundation Trust University of Huddersfield

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